



Operational Planning Report

Operational Planning

Academic Year 2025-2026

Operational Plan and Results

SUNY's Academic Momentum Campaign

Academic Year

2025 - 2026

Activity/Initiative Description

Using SUNY's Academic Momentum Campaign as a model, partner with college stakeholders to enhance current strategies and execute a more comprehensive, data-informed strategy to improve graduation, retention, credit completion, gateway course, and FAFSA completion rates for first-time, full-time and part-time degree-seeking students.

Responsible Executive

Vice President Academic Affairs and Interim Vice President Academic Affairs, Vice President Student Affairs and Interim Vice President Student Affairs

Timeline - Start

01/01/2025

Timeline - Completion

05/21/2027

Key Performance Indicator (KPI)

Retention

Graduation (100% of time)

Graduation (200% of time)

Success in Gateway course

Operational Plan and Results

August 2026

Date of Update

08/19/2026

Update

During June and July 2026, the Academic Momentum Leadership Team continued its work to advance the College's Academic Momentum Action Plan through ongoing review of institutional data, action plan implementation strategies, and student success initiatives. Team members analyzed institutional dashboards and provided feedback to support their development as both a performance monitoring and decision-support tool for Academic Momentum initiatives.

In July 2026, the College hosted representatives from the State University of New York (SUNY), including Lisa Castillo Richmond, Senior Associate Vice Chancellor and Chief Deputy for Student Success; Valerie Dent, Vice Chancellor for Community Colleges; and Jeanne Mannarino, Director of Academic Momentum. SUNY representatives met with the Academic Momentum Core Team, Cabinet members, and Executive Leadership to review implementation progress, discuss challenges and support needs, strengthen engagement with SUNY technical assistance resources, and reinforce leadership's role in advancing the College's Academic Momentum goals. Discussions focused on implementation of the College's Academic Momentum Action Plan, fostering cross-divisional collaboration and communication, and leveraging executive leadership to support student success initiatives.

Additionally, members of the Academic Momentum team participated in a series of SUNY-sponsored webinars and Communities of Practice focused on key student success strategies, including predictive analytics and early alert systems, first-year experience models, dashboard development and data-informed decision-making, academic recovery programs, and schedule optimization. Participation in these professional learning opportunities provided the team with emerging practices, peer collaboration opportunities, and practical strategies to inform local implementation efforts.

Concurrent with Academic Momentum activities, staff continued development of enhanced financial aid communications and workflow processes within Slate. Efforts included testing financial aid scenarios and checklist functionality, creating targeted communications for students with outstanding financial aid requirements, developing automated workflows, researching Banner data integrations and import processes, building ISIR-related checklist functionality, and identifying best practices through Slate knowledge resources and community forums. These activities support improved student communication, streamlined financial aid processing, and more effective use of technology to promote FAFSA completion.

Conclusion

Ongoing

Operational Plan and Results

June 2026

Date of Update

05/29/2026

Update

Throughout December 2025 and January 2026, the College's Academic Momentum leadership team and individual subcommittees convened to develop strategies and action plans for submission to SUNY. An initial plan was submitted in February; following its review, SUNY requested additional refinement to better align with their expectations and to more fully address several guiding questions, including: how the initiative integrates with a broader institutional strategy; which components represent new efforts versus those that build on existing work; the overarching framework connecting these elements; the root causes underlying identified performance indicators; and areas of greatest impact that may warrant prioritization or refinement. In response, the College engaged in additional collaborative and subcommittee-level meetings to strengthen the plan. A revised submission was provided and subsequently approved by SUNY in April. In May, OPIE presented initial institutional dashboards to the Momentum team, designed to enhance the monitoring and assessment of key Academic Momentum metrics related to student success. Additionally, ITS will partner with members of the Momentum team to develop a scope of work for integrating financial aid communications into Slate, with work on this project beginning June 1st. Academic Momentum action plans will continue to advance over the summer in preparation for the full launch of the initiative in fall 2026.

Conclusion

Ongoing

January 2026

Date of Update

01/20/2026

Update

Using templates provided by SUNY, during the Fall 2025 semester, the President, VP for Academic Affairs, VP for Student Affairs, and VP for Planning and Institutional Effectiveness (OPIE) reviewed institutional data to determine whether the proposed graduation, gateway course, retention, and FAFSA targets were feasible or required adjustment. Based on trends over time, financial resources, and institutional capacity, revised targets were proposed and submitted to SUNY in November 2025. A SUNY Suffolk Academic Momentum Steering Committee was formed, including representation from Academic Affairs, Student Affairs, OPIE, faculty, and governance. Members of the steering committee participated in a SUNY Academic Momentum meeting on December 4, 2025. Also in December 2025, disaggregated data related to the college's identified gateway courses was submitted to SUNY. Additionally, the college's Academic Momentum steering committee met on December 19, 2025, to review metrics, further outline goals, identify required data points, discuss institutional strategies, determine additional stakeholders needed, and craft action plans.

Conclusion

Ongoing